

### The Final Rule: Title IX Hearing in a New Era

Grand River Solutions, Inc.

### **About Us**

Grand River Solutions provides Title IX, equity, and Clery Act consulting services. Together, our experts have decades of direct, on-campus experience at both small and large, public and private institutions. This practical expertise derived from years of hands-on experience enables our team to offer customized solutions unique to your educational institution's needs. Grand River has a suite of creative, cost-effective and compliant solutions to help schools meet their needs in innovative ways.



### Today's Agenda





# The Infrastructure for Compliance

An overview of what is required and what is needed to comply

PART 1

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## Regulatory Overview

Narrowed jurisdiction and expansive procedural requirements

01



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### Procedural requirements for Investigations



NOTICE TO BOTH PARTIES



EQUAL
OPPORTUNITY TO
PRESENT EVIDENCE



AN ADVISOR OF CHOICE WRITTEN
NOTIFICATION OF
MEETINGS, ETC.,
AND SUFFICIENT

TIME TO PREPARE



OPPORTUNITY TO
REVIEW ALL
EVIDENCE, AND 10
DAYS TO SUBMIT A
WRITTEN
RESPONSE TO THE
EVIDENCE PRIOR
TO COMPLETION
OF THE REPORT



REPORT
SUMMARIZING
RELEVANT
EVIDENCE AND 10
DAY REVIEW OF
REPORT PRIOR TO
HEARING



Procedural Requirements for Hearings

Must be live, but can be conducted remotely

No Compelling participation

Standard of proof used may be preponderance of the evidence or clear and convincing; standard must be the same for student and employee matters

Cross examination must be permitted and must be conducted by advisor of choice or provided by the institution

Decision maker determines relevancy of questions and evidence offered

Exclusion of Evidence if no cross examination

Written decision must be issued that includes finding and sanction



## What do we need to do all of this?



Space



Technology



Clear & Comprehensive Procedures



**Staff** 



**Expertise and Confidence** 





The Infrastructure for Compliance



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Purpose of the Hearing

Why does it matter?

Review and Assess Facts



Make Findings of Fact

Determine
Responsibility
/ Findings of
Responsibility



Determine
Sanction
and
Remedy



### The Essential Elements of All Hearings

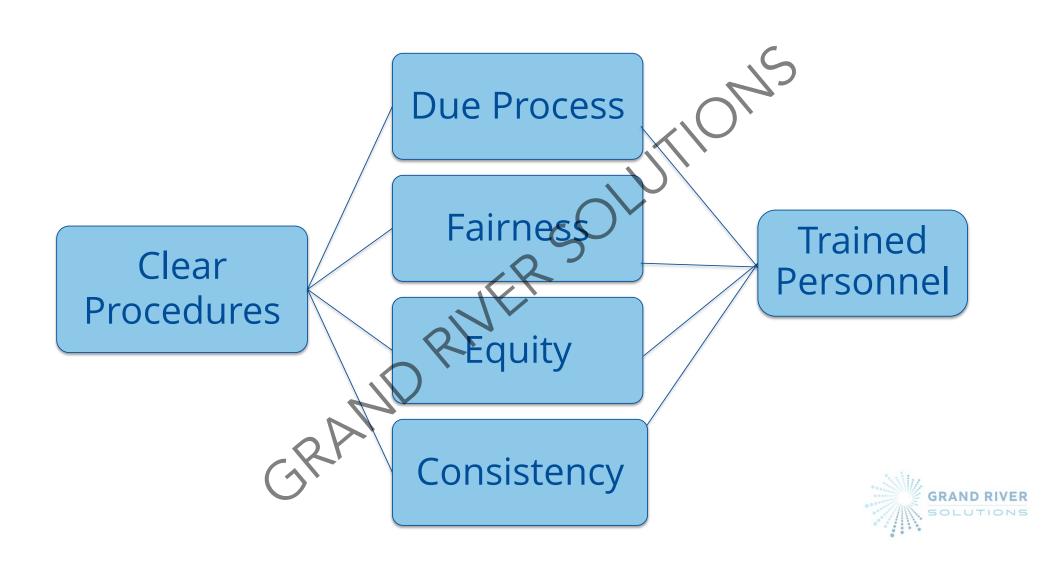
Due/Fair Process

Fair, Equitable, and Neutral

Consistency

Trauma Informed





#### **Clear Procedures**

#### The Process

 Pre-hearing process, submission of evidence, opening statements, other statements, closing statements, findings, impact statements, etc.

#### The Players

• The roles of all participants

#### The Evidence

• Relevancy, Exclusions, Timing of submission, how to submit, who decides, etc.

#### The Outcome

• Deliberations; Notice; manner and method communicated.





Roles and Responsibilities

People, Functions, and Impartiality

03



**Hearing Participants** 

Administrativ

Respondent

the person bringing the complaint

the person against whom the complaint has been filed

Advisor

will conduct cross examination; role varies depending on school

Investigator

summarizes the investigation, answers questions

Witnesses

present in the room only when answering questions

Hearing Coordinator/Officer

coordinates all aspects of the hearing, ensures a fair and equitable hearing process, acts as a resource for all participants

Decision-Maker

makes decision as to whether policy was violated; can be one person or a panel.

etc.

assists with the logistical coordination of the people, the space, technology,



### Other Considerations Panel

- Number of panelists?
- Can you have a panel of one?
- Must finding be unanimous?
- Internal, external, or some combination?





Who is NOT in the Hearing?

General Counsel

Parents

Student newspaper

Interested faculty

Title IX Coordinator



### The Players Hearing Advisors

- Will conduct examination/cross
- Roles
- Training/Qualifications
- Communicating their role
- Enforcing their role





### The Players Support Person

- Optional
- Silent
- Roles
- Communicating their role
- Enforcing their role





### The Players The Coordinator/Chair

- Oversees the Process
- Maintains order/decorum
- Supports the panel
- Makes ruling
- Voting or non-voting
- Writes the decision
- Trained





### The Players The Decision Maker

- May be Hearing Chair or on panel
- Determines whether policy was violated
- Cannot be investigator. Title IX Coordinator, or Appeals Officer





### The Players The Panel

- Fact finders
- Number of panelists?
- Composition?
- Makes the finding
- Unanimous?
- · Pool?
- Recruitment and retention





Impartiality WHAT DOES THIS REALLY MEAN?

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Logistics of a Hearing



### Considerations for the Physical Space

- ➤ Room location and set-up
  - Entrances, exits, and proximity
- ➤ Privacy screens & partitions
- > Technology
- > Hallway control
- Space for extra visitors



### Hearing Room Configuration

Investigator & Hearing Coordinator

Hearing Officer Witness ndent & Complainant & Advisor



#### Remote Participation

- In whole or in part?
- Communication considerations
  - Chat function or emails
- Private consultation between parties and advisors
  - Use of breakout rooms
  - Communication considerations
- Practice runs
- Connectivity Considerations



#### Other Considerations

**Time Limits** 

Breaks

Formality, Order and Gate-Keeping

Handling disruptions and interruptions

Poor behavior?

Recording





PART 2

The Hearing Solution RIVER SOLUTIONS
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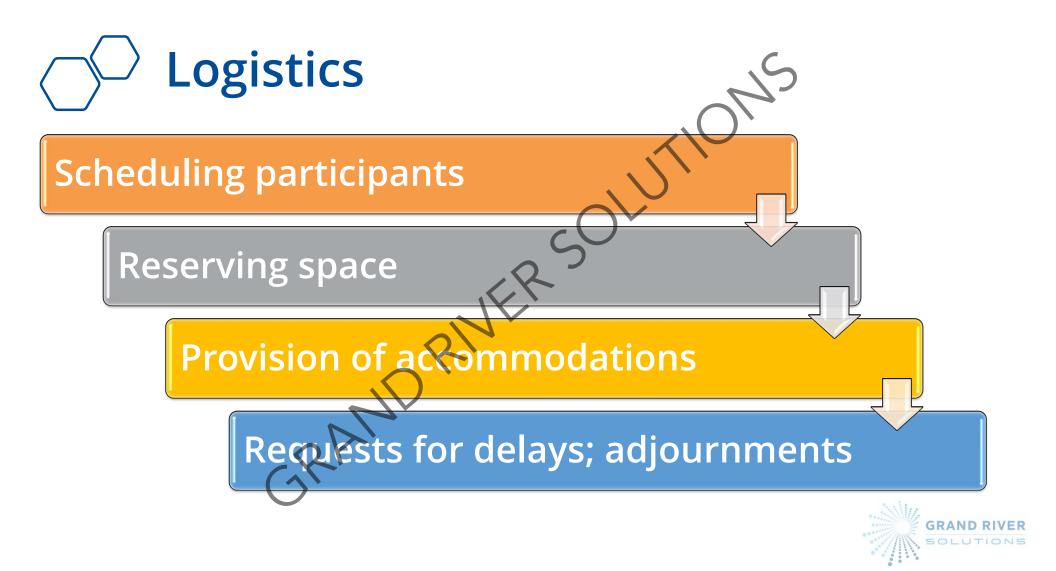


### Pre-Hearing Tasks

What should be done in advance of the hearing

04





### Preparing the Parties and their Advisors, and the Witnesses

#### **Pre-hearing instructions**

- Via conference or meeting
- In writing

#### Set expectations

- Format
- Roles of the parties
- Participation
- Evidence
- Decorum
- Impact of not following rules

## Preparing the Decision Maker(s)



Review evidence and report



Review applicable policy and procedures



Preliminary analysis of the evidence



Determine areas for further exploration



Develop questions of your own



Anticipate the party's questions



Anticipate challenges or issues





The Hearing Solution RIVERS



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## Opening Instructions by the Chair

- Set the stage
- Reiterate charges
- Reiterate rules and expectations
- Reiterate logistics for the day

This should be scripted and used consistently.





### **Opening Statements**

- · Permitted, but not required
- Policy should include purpose and scope
- If permitted, consider
  - Requiring submission prior to hearing
  - Word limit
  - Time limit



## **Testimony**

#### Procedures should be clear about:

- Order of/parties and witnesses
  - Could simply leave this up to the decision maker
- Order of examination
  - Questioning by the decision maker
  - Cross examination by the advisor
  - Will the advisor be permitted to question their own party?
  - Will there be a second round of questioning?
- Consistency is essential. Consider putting this all in your procedures.

## Cross Examination Who does it?

- Must be conducted by the advisor
- If party does not appear or does not participate, advisor can appear and cross
- If party does not have an advisor, institution must provide one



# **Cross Examination**Permissible Questions

- Questions must be relevant
- Not relevant
  - Duplicative questions
  - Questions that attempt to elicit information about
    - Complainants prior sexual history
    - Privileged information
    - Mentakhealth



## **Cross Examination** Role of the Decision Maker

- Rulings by Decision Maker required

   Explanation only required where question not permitted



# **Cross Examination**Impact of Not Appearing

- Exclusion of all statements of that party
- Exception- DOE Blog
- What if a party or witness appears, but does not answer all questions



## **Closing Statements**

- Permitted, but not required
- Policy should include purpose and scope
- If permitted, consider
  - Time limit
  - Submission in writing after the hearing



## **Common Challenges**

- Non-appearance by a party or witness
- Non-appearance by an advisor
- Party or witness appears but declines to answer some (or all) questions
- Disruptions
- Maintaining Decorum



## Tips for Increasing Efficiency

01

Be prepared

02

Have an experienced chair

43

Have back up plans for technology issues

04

Require prehearing written submissions

- of opening statements
- of questions in advance



## **Being Trauma-Informed**

#### Training your panel/adjudicators

- Asking questions
- Asking "why"
- Filtering questions of the parties

#### **Preparing parties**

- Reviewing the investigation report
- Sharing their story again
- Answering questions again

The attraction of prurient interests





Evidentiary Issues

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### **Evidence**

"Something (including testimony, documents, tangible objects) that tends to prove or disprove the existence of an alleged fact; anything presented to the senses and offered to prove the existence or non-existence of a fact."

Black's Law Dictionary



# Types of Evidence

#### **Direct Evidence**

Evidence that is based on personal knowledge or observation and that if true, proves a fact without inference or presumption.

#### **Sircumstantial Evidence**

Evidence based on inference and not on personal knowledge or observation.

#### **Corroborating Evidence**

Evidence that differs from but strengthens or confirms what other evidence shows



## Non-Testimonial Evidence





Some Other Evidentiary Issues

- Character evidence
- Polygraph examinations
- SANE reports
- Articles from journals
- Past conduct of complainant, respondent
- Unlawfully obtained evidence





**Evaluating the Evidence** 

#### Is it relevant?

Evidence is relevant if it has a tendency to make a material fact more or less likely to be true.

#### Is it authentic?

Is the item what it purports to be?

#### Is it credible?

Is it convincing?

#### Is it reliable?

Can you trust it or really on it?

#### What weight, if any, should it be given?

Weight is determined by the finder of fact!



Logical connection between the evidence and facts at issue

Assists in coming to the conclusion – it is "of consequence"

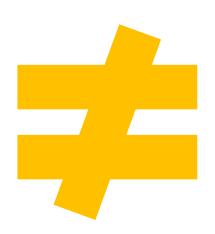
Tends to make a fact more or less probable than it would be without that evidence





## Relevance is Not...

- Strength of the evidence
- Believability of the evidence
- Based on type of evidence: circumstantial, direct
- Based on complicated rules of court





## **Assessing Authenticity**

Investigating the products of the investigation



Never assume that an item of evidence is authentic.





Investigate the authenticity if necessary.



# Assessing Credibility and Reliability

#### No formula exists, but consider the following:

- opportunity to view
- ability to recall
- > motive to fabricate
- plausibility
- consistency
- > character, background, experience, and training
- coaching
- Your own bias and limited experience



## **Assessing Reliability**

Inherent plausibility

Logic

Corroboration

Rast record

Other indicia of reliability



## **Being Convinced**

It Is True, or Biased Conclusion?

# A credible witness may give unreliable testimony

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After the Hearing



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# Deliberations

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# Weighing the Evidence & Making A Determination

- 1) Evaluate the evidence collected to determine what factually is more likely to have occurred, and then
- 2) Analyze whether the conduct that happened constitutes a violation of the school's policies



## **Policy Analysis**

 Break down the policy into elements

 Organize the facts by the element to which they relate





# Preponderance of the Evidence

- More likely than not
- Does not mean 100% true or accurate
- A finding = There was sufficient reliable, credible evidence to support a finding, by a preponderance of the evidence, that the policy was violated





## **Final Report**

- The allegations
- Description of all procedural steps
- Findings of fact
- Conclusion of application of facts to the policy
- Rationale for each allegation
- Sanctions and Remedies
- Procedure for appeal





Questions?





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